#### EXTENDED TO AUGUST 15, 2022

Form **990** 

### **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

Open to Public

Department of the Treasury

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information. Inspection OCT 1, 2020 and ending SEP 30, A For the 2020 calendar year, or tax year beginning D Employer identification number Check if applicable: C Name of organization ONE ON ONE Address change AKA CHANGEDLIVES.ORG Name change 62-6081698 Doing business as Initial return Number and street (or P.O. box if mail is not delivered to street address) E Telephone number Final return/ 202 TREMONT STREET (423)875-0911termin-ated 3,800,950. City or town, state or province, country, and ZIP or foreign postal code **G** Gross receipts \$ Amended return 37405 CHATTANOOGA, TN H(a) Is this a group return Applica-F Name and address of principal officer: DALLAS H. GIBBONS Yes X No for subordinates? pending 1017 EAST BROW ROAD, LOOKOUT MOUNTAIN, H(b) Are all subordinates included? Yes No Tax-exempt status: X = 501(c)(3) 501(c) ( ) ◀ (insert no.) L 4947(a)(1) or 
 If "No," attach a list. See instructions J Website: WWW.CHANGEDLIVES.ORG **H(c)** Group exemption number ▶ K Form of organization: X Corporation Association Other > L Year of formation: 1968 M State of legal domicile: TN Part I Summary Briefly describe the organization's mission or most significant activities: SEE STATEMENT BELOW Activities & Governance Check this box | if the organization discontinued its operations or disposed of more than 25% of its net assets. 6 Number of voting members of the governing body (Part VI, line 1a) 5 Number of independent voting members of the governing body (Part VI, line 1b) 2 5 Total number of individuals employed in calendar year 2020 (Part V, line 2a) 2 6 Total number of volunteers (estimate if necessary) 7 a Total unrelated business revenue from Part VIII, column (C), line 12 7a b Net unrelated business taxable income from Form 990-T, Part I, line 11 7b **Prior Year Current Year** 349,608. 211,938.Contributions and grants (Part VIII, line 1h) Revenue 0. 0. Program service revenue (Part VIII, line 2g)  $3\overline{13,374}$ 479,267. Investment income (Part VIII, column (A), lines 3, 4, and 7d) 10 0. 0. Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) 662,982. 691,205. Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) ........ 38,950. 64,532. Grants and similar amounts paid (Part IX, column (A), lines 1-3) 0. 0. Benefits paid to or for members (Part IX, column (A), line 4) 199,911. 212,550. Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) Expenses 16a Professional fundraising fees (Part IX, column (A), line 11e) **b** Total fundraising expenses (Part IX, column (D), line 25) 505,452 461,232. Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) 756,952. 725,675. Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) -34,470.-93,970. Revenue less expenses. Subtract line 18 from line 12 **Beginning of Current Year End of Year** 5,805,035. 5,757,800. 20 Total assets (Part X, line 16) 11,658. 226,903. 21 Total liabilities (Part X, line 26) 793,377. 530,897. Net assets or fund balances. Subtract line 21 from line 20 Part II | Signature Block Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge. Signature of officer Date Sign DALLAS H. GIBBONS, PRESIDENT Here Type or print name and title PTIN Preparer's signature Print/Type preparer's name if self-employed 08/14/22 DEAN KRECH DEAN KRECH P00639050 Paid Firm's name JOHNSON, HICKEY & MURCHISON, Firm's EIN ▶ 62-1046406 Preparer Firm's address 2215 OLAN MILLS Use Only DRIVE

Phone no. (423)756-0052

May the IRS discuss this return with the preparer shown above? See instructions

CHATTANOOGA, TN 37421

	Check if Schedule O contains a response or note to any line in this Part III	<u></u>
1	Briefly describe the organization's mission: NONE	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by exsection 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total exp	
	revenue, if any, for each program service reported.	erises, ariu
4a	FÓO 7C2	
	CHRISTIAN INTERNET AND RADIO BROADCASTING THROUGH OVER 160 STATE	ONS TO
	U.S. AND WORLD LISTENERS; AND DISTRIBUTION OF BIBLES AND CHRIST	
	MATERIALS (FACEBOOK, BOOKS, EBOOKS, CDS, DVDS, SOCIAL MEDIA) AT	
	CHARGE TO RECIPIENTS. THE NUMBER OF PERSONS BENEFITED BY THE IN	
	AND RADIO BROADCASTS IS NOT DETERMINABLE. BIBLES AND PRINTED CHARACTERIALS WERE DISTRIBUTED TO OVER 50,000 INDIVIDUALS.	HRISTIAN
	MAIERIALS WERE DISTRIBUTED TO OVER 30,000 INDIVIDUALS.	
4b		
	ASSISTANCE TO DOMESTIC ORGANIZATIONS AND INDIVIDUALS.	
4c	(Code:) (Expenses \$	
	/ / Librarias y	
4d	Other program services (Describe on Schedule O.)	
	(Expenses \$\frac{\text{including grants of \$}}{\text{PRVenue \$}}\) (Revenue \$	
4e	Total program service expenses ► 574,295.	

## Form 990 (2020) AKA CHANGEDL Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?		х	
•	If "Yes," complete Schedule A	2	X	
2	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for		21	
3	public office? If "Yes," complete Schedule C, Part I	3		х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
•	during the tax year? If "Yes," complete Schedule C, Part II	4		х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	•		
Ū	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			. v
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		X
	the environment, historic land areas, or historic structures? <i>If</i> "Yes," <i>complete Schedule D, Part II</i>	7		1
8		8		x
9	Schedule D, Part III  Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	•		22
9	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
.0	or in quasi endowments? If "Yes," complete Schedule D, Part V	10		x
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	X	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		v	
40	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete	40-	Х	
<b>b</b>	Schedule D, Parts XI and XII  Was the experientian included in consolidated independent sudited financial attemperate for the tay year?	12a	21	
D	Was the organization included in consolidated, independent audited financial statements for the tax year?  If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,	u		<del></del>
-	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			,,
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		-
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	۵,	х	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Λ	<u> </u>

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Form 990 (2020) AKA CHANGEDLIVES.O

Part IV Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			۱
	Schedule J	23		X
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			۱
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		<u> </u>
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		<u> </u>
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			,,
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			37
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			37
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			v
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If	00-		x
	"Yes," complete Schedule L, Part IV	28a		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		
C		28c		X
29	"Yes," complete Schedule L, Part IV  Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		<del></del>
30	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	<del></del>		<del></del>
02	Schedule N, Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		Х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Par	t V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c		

#### Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No					
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,								
	filed for the calendar year ending with or within the year covered by this return 2a 2								
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	<b>2</b> b	Х						
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)								
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х					
b	b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O								
4a	a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a								
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X					
b	If "Yes," enter the name of the foreign country								
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).								
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X					
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х					
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с							
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
	any contributions that were not tax deductible as charitable contributions?	6a		X					
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
	were not tax deductible?	6b							
7	Organizations that may receive deductible contributions under section 170(c).	_		v					
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X					
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b							
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			Х					
	to file Form 8282?	7с		Λ					
	If "Yes," indicate the number of Forms 8282 filed during the year	7e		Х					
_	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7 <del>e</del> 7 <del>f</del>		X					
	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?								
	h If the organization received a contribution of qualified intellectual property, and the organization file a Form 1098-C?								
8									
•	sponsoring organization have excess business holdings at any time during the year?	8		Х					
9	Sponsoring organizations maintaining donor advised funds.								
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		Х					
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		Х					
10	Section 501(c)(7) organizations. Enter:								
а	Initiation fees and capital contributions included on Part VIII, line 12								
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b								
11	Section 501(c)(12) organizations. Enter:								
а	Gross income from members or shareholders								
b	Gross income from other sources (Do not net amounts due or paid to other sources against								
	amounts due or received from them.)								
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a							
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year								
13	Section 501(c)(29) qualified nonprofit health insurance issuers.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a							
	<b>Note:</b> See the instructions for additional information the organization must report on Schedule O.								
b	Enter the amount of reserves the organization is required to maintain by the states in which the								
_	organization is licensed to issue qualified health plans  That the ground of progress as bond.								
	Enter the amount of reserves on hand  Did the expanization receive any payments for indeer tenning convices during the tay year?	1/1-		X					
	Did the organization receive any payments for indoor tanning services during the tax year?  If "Yos" has it filed a Form 720 to report these payments? If "No " provide an explanation on Schedule O.	14a							
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O  Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	14b							
15		15		х					
	excess parachute payment(s) during the year?  If "Yes," see instructions and file Form 4720, Schedule N.	13							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х					
	If "Yes," complete Form 4720, Schedule O.								

Form 990 (2020)

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 6 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 5 **b** Enter the number of voting members included on line 1a, above, who are independent \_\_\_\_\_ 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision X of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 X Did the organization become aware during the year of a significant diversion of the organization's assets? 5 Х Did the organization have members or stockholders? 6 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or X more members of the governing body? 7a b Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Х persons other than the governing body? 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? X Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the X organization's mailing address? If "Yes," provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No X 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b X 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a X b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe Х in Schedule O how this was done X 13 Did the organization have a written whistleblower policy? 13 Did the organization have a written document retention and destruction policy? X 14 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? Х a The organization's CEO, Executive Director, or top management official 15a X **b** Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ightharpoons TNSection 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Upon request Own website Another's website Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records DALLAS H. GIBBONS - (423)875-0911 100 W MLK BLVD, SUITE 207, CHATTANOOGA, 37402

# Form 990 (2020) AKA CHANGEDLIVES.ORG 62-60 Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII	
Check if Schedule O contains a response of hote to any line in this Part VII	

#### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See instructions for the order in which to list the persons above.

(A)	(B)			((	C)			(D)	(E)	(F)
Name and title	Average	(do	not c	Pos	ition	) than	one	Reportable	Reportable	Estimated
	hours per week	box	(do not check more than one box, unless person is both an officer and a director/trustee)			is bot	h an	compensation from	compensation from related	amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(1) DALLAS H. GIBBONS	40.00							07 560	0	
PRES/CEO/DIRECTOR	0.00	Х		Х				97,568.	0.	0
(2) JAMES F. STEFFNER, JR.	0.00	x							0.	_
DIRECTOR	0.00	^						0.	0.	С
(3) GLENN H. MORRIS, JR. DIRECTOR	0.00	x						0.	0.	C
(4) PATRICIA CYR WATLINGTON	0.00	^						0.	0.	•
DIRECTOR	0.00	x						0.	0.	(
(5) H.G. BAGLEY	0.00									
DIRECTOR		х						0.	0.	

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Name and title    Average hours per week (list any hours for related organizations below line)	other compensation
hours per Week (list any (list any week) (list any list and the list any list and the list any list and the l	amount of other compensation from the organization and related
hours per week (list any list and a director/trustee) list and a director/trustee list and a d	other compensation GC) from the organization and related
(list any	compensation from the organization and related
	from the organization and related
hours for related organizations below line)    Delow line   Delow line	organization and related
related organizations below line)  Jegory Javan	and related
below line)    Officer   O	
Delow Invitation	organizations
	I
1b Subtotal ▶ 97,568.	0. 0.
	0. 0.
	0. 0.
2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable	
compensation from the organization	0
Compondation from the Organization	Yes No
3 Did the organization list any <b>former</b> officer, director, trustee, key employee, or highest compensated employee on	
line 1a? If "Yes," complete Schedule J for such individual	3 X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization	
and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual	4 X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services	
rendered to the organization? If "Yes," complete Schedule J for such person	5 X
Section B. Independent Contractors	
1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of comp	pensation from
the organization. Report compensation for the calendar year ending with or within the organization's tax year.	
(A) (B)	(C)
Name and business address <b>NONE</b> Description of services	Compensation
2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization ▶ 0	

62-6081698 Form 990 (2020) AKA CHANGEDLIVES.ORG Page 9 Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) Revenuè éxcluded Related or exempt Unrelated Total revenue from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1 a Federated campaigns 1a **b** Membership dues 1b c Fundraising events ..... 1c d Related organizations 1d 38,285. e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above 173,653. 1f g Noncash contributions included in lines 1a-1f 1g |\$ h Total. Add lines 1a-1f ..... 211,938 **Business Code** Program Service Revenue 2 a f All other program service revenue ..... g Total. Add lines 2a-2f Investment income (including dividends, interest, and 100,127. 100,127 other similar amounts) Income from investment of tax-exempt bond proceeds 5 Royalties ..... (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses ... 6b c Rental income or (loss) d Net rental income or (loss) (ii) Other 7 a Gross amount from sales of (i) Securities 3,488,885 assets other than inventory **b** Less: cost or other basis Other Revenue 3,109,745. and sales expenses ..... 7b 379,140. c Gain or (loss) \_\_\_\_\_\_7c 379,140. 379,140. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ contributions reported on line 1c). See Part IV, line 18 **b** Less: direct expenses ..... c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities **10 a** Gross sales of inventory, less returns and allowances **b** Less: cost of goods sold ..... 10b **c** Net income or (loss) from sales of inventory **Business Code** Miscellaneous Revenue 11 a

691,205.

479,267,

d All other revenue e Total. Add lines 11a-11d Total revenue. See instructions

#### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

3601	ion 501(c)(3) and 501(c)(4) organizations must com				X
Da	Check if Schedule O contains a respon	nse or note to any line in (A)	this Part IX	(C)	(D)
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	25 255	25 255		
	and domestic governments. See Part IV, line 21	35,275.	35,275.		
2	Grants and other assistance to domestic	00 055	00 055		
	individuals. See Part IV, line 22	29,257.	29,257.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	08 568	05 011	4 050	4 000
	trustees, and key employees	97,567.	87,811.	4,878.	4,878.
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)			11 1-0	
7	Other salaries and wages	57,248.	45,798.	11,450.	
8	Pension plan accruals and contributions (include	4 4 4 4 4 4		44	
	section 401(k) and 403(b) employer contributions)	14,448.	4.5 - 5.5	14,448.	
9	Other employee benefits	18,805.	16,508.	1,565.	732.
10	Payroll taxes	11,843.	10,221.	1,249.	373.
11	Fees for services (nonemployees):				
а	Management				
b	Legal	11,405.		11,405.	
С	Accounting	28,996.	8,050.	20,946.	
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	33,572.		33,572.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)				
12	Advertising and promotion	55,677.	55,677.		
13	Office expenses	19,141.	18,598.	543.	
14	Information technology	11,555.	11,555.		
15	Royalties				
16	Occupancy	24,132.	22,925.	1,207.	
17	Travel				
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest				
21	Payments to affiliates	10 227	10 266	0.61	
22	Depreciation, depletion, and amortization	19,227.	18,266.	961.	
23	Insurance	13,925.	13,229.	696.	
24	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	RADIO TIME PURCHASED	77,805.	77,805.		
h	DIGITAL MASTER LIBRARY	43,025.	43,025.		
c	MAILING SERVICE	21,570.	2,234.		19,336.
d	BOOKS, LITERATURE, ETC	16,240.	,		16,240.
	All other expenses SEE SCH O	84,962.	78,061.	6,901.	
25	Total functional expenses. Add lines 1 through 24e	725,675.	574,295.	109,821.	41,559.
26	<b>Joint costs.</b> Complete this line only if the organization	-	-	·	<del>-</del>
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				
	0.10.00.00				Form <b>990</b> (2020)

Form 990 (2020)
Part X Balance Sheet

Pai	π χ	Balance Sheet					
		Check if Schedule O contains a response or r	ote to ar	ny line in this Part X			
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			334,272.	1	235,749
	2	Savings and temporary cash investments		2			
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, sub	ostantial				
		controlled entity or family member of any of the	ons		5		
	6	Loans and other receivables from other disqu	alified pe	rsons (as defined			
		under section 4958(f)(1)), and persons describ	ed in se	ction 4958(c)(3)(B)		6	
ţ	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use			126,069.	8	127,867
Ä	9	<b>5</b>				9	
	10a	Land, buildings, and equipment: cost or other	.				
		basis. Complete Part VI of Schedule D	. 10a	217,735.			
	b	Less: accumulated depreciation		149,067.	39,763.	10c	68,668
	11	Investments - publicly traded securities			4,835,035.	11	4,995,620
	12	Investments - other securities. See Part IV, line	e 11			12	
	13	Investments - program-related. See Part IV, lin	e 11			13	
	14	Intangible assets			14		
	15	Other assets. See Part IV, line 11	469,896.	15	329,896		
	16	Total assets. Add lines 1 through 15 (must ed			5,805,035.	16	5,757,800
	17	Accounts payable and accrued expenses	11,658.	17	13,970		
	18	Grants payable		18			
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complet	e Part IV	of Schedule D		21	
es	22	Loans and other payables to any current or fo	rmer offi	cer, director,			
Ě		trustee, key employee, creator or founder, sub	ostantial	contributor, or 35%			
Liabilities		controlled entity or family member of any of the	ese pers	ons		22	
_	23	Secured mortgages and notes payable to unr	elated th	ird parties		23	
	24	Unsecured notes and loans payable to unrela	ted third	parties		24	
	25	Other liabilities (including federal income tax,	oayables	to related third			
		parties, and other liabilities not included on lin	es 17-24	). Complete Part X	_		
		of Schedule D			0.	25	212,933
	26	Total liabilities. Add lines 17 through 25			11,658.	26	226,903
G		Organizations that follow FASB ASC 958, c	heck he	e ▶ X			
Š		and complete lines 27, 28, 32, and 33.					
<u>aa</u>	27	Net assets without donor restrictions			5,793,377.	27	4,971,908
Ä	28	Net assets with donor restrictions				28	558,989
Ĭ		Organizations that do not follow FASB ASC	958, ch	eck here 🕨 📖			
F T		and complete lines 29 through 33.					
ts c	29	Capital stock or trust principal, or current fund	ds	<u> </u>		29	
SSe	30	Paid-in or capital surplus, or land, building, or	equipme	nt fund		30	
Net Assets or Fund Balances	31	Retained earnings, endowment, accumulated	income,	or other funds		31	
Š	32	Total net assets or fund balances			5,793,377.	32	5,530,897
	33	Total liabilities and net assets/fund balances			5,805,035.	33	5,757,800

Pa	rt XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI				X			
1	Total revenue (must equal Part VIII, column (A), line 12)	1			05.			
2	Total expenses (must equal Part IX, column (A), line 25)	2		5,6				
3	Revenue less expenses. Subtract line 2 from line 1	3			70.			
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))  4 5,							
5	Net unrealized gains (losses) on investments 5							
6	Donated services and use of facilities	6						
7	Investment expenses	7						
8	Prior period adjustments	8		1,4	09.			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-21	2,9	33.			
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,							
	column (B))	10	5,53	0,8	97.			
Pa	rt XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
				Yes	No			
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Ο.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		Х			
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	d on a						
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?		2b	Х				
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat							
	consolidated basis, or both:							
	X Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of th	e audit,						
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х				
	If the organization changed either its oversight process or selection process during the tax year, explain on Sch							
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si							
	Act and OMB Circular A-133?	-	3a		Х			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ							
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		. 3b					

Form **990** (2020)

#### **SCHEDULE A**

Internal Revenue Service

Total

(Form 990 or 990-EZ)

Department of the Treasury

ONE ON ONE

### **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

➤ Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

**Employer identification number** 

Name of the organization AKA CHANGEDLIVES.ORG 62-6081698 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other ì your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions))

#### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support											
Cale	ndar year (or fiscal year beginning in)	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total				
1	Gifts, grants, contributions, and										
	membership fees received. (Do not										
	include any "unusual grants.")	202,463.	197,246.	217,038.	349,608.	211,938.	1178293.				
2	Tax revenues levied for the organ-										
	ization's benefit and either paid to										
	or expended on its behalf										
3	The value of services or facilities						_				
	furnished by a governmental unit to										
	the organization without charge										
4	Total. Add lines 1 through 3	202,463.	197,246.	217,038.	349,608.	211,938.	1178293.				
5	The portion of total contributions						_				
	by each person (other than a										
	governmental unit or publicly										
	supported organization) included										
	on line 1 that exceeds 2% of the										
	amount shown on line 11,										
	column (f)										
6	Public support. Subtract line 5 from line 4.						1178293.				
Sec	ction B. Total Support										
Cale	ndar year (or fiscal year beginning in) ►	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total				
7	Amounts from line 4	202,463.	197,246.	217,038.	349,608.	211,938.	1178293.				
8	Gross income from interest,										
	dividends, payments received on										
	securities loans, rents, royalties,										
	and income from similar sources	20,202.	57,471.	110,637.	113,599.	100,127.	402,036.				
9	Net income from unrelated business										
	activities, whether or not the										
	business is regularly carried on										
10	Other income. Do not include gain										
	or loss from the sale of capital										
	assets (Explain in Part VI.)										
11	<b>Total support.</b> Add lines 7 through 10						1580329.				
12	Gross receipts from related activities,	, etc. (see instruction	ons)			12					
13	First 5 years. If the Form 990 is for the	ne organization's fi	rst, second, third,	fourth, or fifth tax	year as a section 5	501(c)(3)					
	organization, check this box and stop						<u></u>				
Sec	ction C. Computation of Publ	ic Support Pe	rcentage								
	Public support percentage for 2020 (					14	74.56 %				
	Public support percentage from 2019					15	75.82 %				
16a	33 1/3% support test - 2020. If the						ox and				
	stop here. The organization qualifies						<b>▶</b> X				
b	33 1/3% support test - 2019. If the						nis box				
	and <b>stop here.</b> The organization qual						▶□				
17a	10% -facts-and-circumstances tes										
	and if the organization meets the fact			=	•	VI how the organiz	ation				
	meets the facts-and-circumstances to	~		• • •							
b	10% -facts-and-circumstances tes						10% or				
	more, and if the organization meets the				-		<b>.</b> —				
	organization meets the facts-and-circ										
18	18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions										

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	er the tests listed be	elow, please comp	olete Part II.)				
Section A. Public			Г	1	<u></u>	1	1
Calendar year (or fiscal ye	ear beginning in) 🖊	<b>(a)</b> 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
<ol> <li>Gifts, grants, contr</li> </ol>	ibutions, and						
membership fees r	`						
include any "unusı	ual grants.")						
2 Gross receipts fror merchandise sold formed, or facilities any activity that is organization's tax-e	or services per- furnished in related to the						
3 Gross receipts from	n activities that						
are not an unrelate	d trade or bus-						
iness under section	n 513						
4 Tax revenues levie	d for the organ-						
ization's benefit an or expended on its							
5 The value of service							
furnished by a gov							
the organization wi							
6 Total. Add lines 1	· ··· F						
7a Amounts included	· · · · · ·						
3 received from dis							
<b>b</b> Amounts included on line from other than disqualifi	es 2 and 3 received						
exceed the greater of \$5, amount on line 13 for the	000 or 1% of the						
c Add lines 7a and 7	b						
8 Public support. (Su	btract line 7c from line 6.)						
Section B. Total S							
Calendar year (or fiscal ye	ear beginning in) 🖊	(a) 2016	<b>(b)</b> 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 10a Gross income from dividends, paymen securities loans, re and income from s	n interest, its received on nts, royalties, imilar sources						
<b>b</b> Unrelated business to							
(less section 511 taxe	<i>'</i>						
acquired after June 3							
c Add lines 10a and 11 Net income from u activities not include whether or not the regularly carried or	nrelated business ded in line 10b, business is						
12 Other income. Do nor loss from the sa assets (Explain in F	le of capital						
13 Total support. (Add lin	,						
14 First 5 years. If the	e Form 990 is for the	e organization's fi	rst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizat	ion,
check this box and							<b>&gt;</b>
Section C. Compu	itation of Publi	c Support Pe	rcentage				
15 Public support per	centage for 2020 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
16 Public support per						16	%
Section D. Compu	itation of Inves	tment Incom	e Percentage				
17 Investment income	percentage for <b>202</b>	20 (line 10c, colur	nn (f), divided by li	ne 13, column (f))		17	%
18 Investment income	percentage from 2	<b>019</b> Schedule A,	Part III, line 17			18	%
19a 33 1/3% support t	tests - 2020. If the	organization did r	ot check the box	on line 14, and line	e 15 is more than	33 1/3%, and line	17 is not
more than 33 1/3% <b>b 33 1/3% support</b> 1	6, check this box an	-					▶ □
	than 33 1/3%, ched	•			•	•	
20 Private foundation							

#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

1			Yes	No
2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b				
2 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b		4		
3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b				
3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b				
3b 3c 4a 4b 4b 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b		2		
3b 3c 4a 4b 4b 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b				
3c		3a		
3c				
3c		3b		
4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b				
4b  4c  5a  5b  5c  6  7  8  9a  9b  9c  10a  10b		3с		
4b  4c  5a  5b  5c  6  7  8  9a  9b  9c  10a  10b				
4c 5a 5b 5c 6 7 8 9a 9b 9c 10a		4a		
4c 5a 5b 5c 6 7 8 9a 9b 9c 10a				
4c 5a 5b 5c 6 7 8 9a 9b 9c 10a		4h		
5a 5b 5c 6 7 8 9a 9b 9c 10a		710		
5a 5b 5c 6 7 8 9a 9b 9c 10a				
5a 5b 5c 6 7 8 9a 9b 9c 10a				
5b 5c 6 7 8 8 9a 9b 9c 10a 10b		4c		
5b 5c 6 7 8 8 9a 9b 9c 10a 10b				
5b 5c 6 7 8 8 9a 9b 9c 10a 10b				
5b 5c 6 7 8 8 9a 9b 9c 10a 10b				
5b 5c 6 7 8 8 9a 9b 9c 10a 10b		5a		
5c 6 7 8 9a 9b 9c 10a 10b		- Ou		
6 7 8 9a 9b 9c		5b		
7 8 9a 9b 9c 10a		5c		
7 8 9a 9b 9c 10a				
7 8 9a 9b 9c 10a				
7 8 9a 9b 9c 10a				
7 8 9a 9b 9c 10a		6		
9a 9b 9c 10a		-		
9a 9b 9c 10a				
9a 9b 9c 10a		7		
9a 9b 9c 10a				
9b 9c 10a		8		
9b 9c 10a				
9b 9c 10a		9a		
9c 10a		Ju		
10a		9b		
10a				
10b		9с		
10b				
10b		100		
10b m 990 or 990-EZ) 2020		iva		
m 990 or 990-EZ) 2020		10b		
	m 9	90 or 99	0-EZ	2020

_	Guide A (Form 990 of 990-E2) 2020 That Child Child	000103	<u> </u>	ige 3
Pa	rt IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in lines 11b and			
	11c below, the governing body of a supported organization?	11a		
	A family member of a person described in line 11a above?	11b		
С	A 35% controlled entity of a person described in line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
0	detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one comore supported organizations have the power to regularly appoint or elect at least a majority of the organization's officer			
	directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)	٥,		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported	d		
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	ction D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in line 2, above, did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
0	supported organizations played in this regard.	3		
	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructi	ons).		
a				
b			,	
С		e instructioi		
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
а				
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
_	that these activities constituted substantially all of its activities.	2a		
b	, , ,			
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а				
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Schedule A (Form 990 or 990-EZ) 2020 AKA CHANGEDLIVES.ORG

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Support	ing Organ	izations	
1	Check here if the organization satisfied the Integral Part Test as a qualify	ing trust on I	Nov. 20, 1970 (explain in	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations mu	ust complete	Sections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-function	nally integrate	d Type III supporting ord	anization (see

Schedule A (Form 990 or 990-EZ) 2020

instructions).

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 Amounts paid to supported organizations to accomplish exempt purposes 1 Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity 2 3 Administrative expenses paid to accomplish exempt purposes of supported organizations Amounts paid to acquire exempt-use assets 4 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 6 Other distributions (describe in Part VI). See instructions. 6 Total annual distributions. Add lines 1 through 6. 7 7 Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions. 8 9 Distributable amount for 2020 from Section C, line 6 10 10 Line 8 amount divided by line 9 amount (i) (ii) (iii) Underdistributions Distributable Section E - Distribution Allocations (see instructions) **Excess Distributions** Pre-2020 Amount for 2020 Distributable amount for 2020 from Section C, line 6 Underdistributions, if any, for years prior to 2020 (reasonable cause required - explain in Part VI). See instructions. Excess distributions carryover, if any, to 2020 a From 2015 **b** From 2016 **c** From 2017 **d** From 2018 e From 2019 f Total of lines 3a through 3e g Applied to underdistributions of prior years h Applied to 2020 distributable amount i Carryover from 2015 not applied (see instructions) j Remainder. Subtract lines 3g, 3h, and 3i from line 3f. 4 Distributions for 2020 from Section D, line 7: a Applied to underdistributions of prior years **b** Applied to 2020 distributable amount c Remainder, Subtract lines 4a and 4b from line 4. Remaining underdistributions for years prior to 2020, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions. 6 Remaining underdistributions for 2020. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions. 7 Excess distributions carryover to 2021. Add lines 3j and 4c. 8 Breakdown of line 7: a Excess from 2016 **b** Excess from 2017 c Excess from 2018

Schedule A (Form 990 or 990-EZ) 2020

d Excess from 2019e Excess from 2020

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Schedule A (Form 990 or 990-EZ) 2020 AKA CHANGEDLIVES.ORG Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section B, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

#### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

Name of the organization

ONE ON ONE

AKA CHANGEDLIVES.ORG

Employer identification number 62-6081698

Par	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Fund	s or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, lin	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in	writing that the assets held in donor advi	sed funds
	are the organization's property, subject to the organization's	exclusive legal control?	Yes
6	Did the organization inform all grantees, donors, and donor a	dvisors in writing that grant funds can be	e used only
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose	e conferring
	impermissible private benefit?		Yes No
Par	t II Conservation Easements. Complete if the org	ganization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization		
	Preservation of land for public use (for example, recrea	ation or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation o	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualit	fied conservation contribution in the form	
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		
b	Total acreage restricted by conservation easements		
С	Number of conservation easements on a certified historic str		
d	Number of conservation easements included in (c) acquired		ture
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	ne organization during the tax
	year ▶		
4	Number of states where property subject to conservation ear		
5	Does the organization have a written policy regarding the per		
_	violations, and enforcement of the conservation easements i		
6	Staff and volunteer hours devoted to monitoring, inspecting,	handling of violations, and enforcing cor	nservation easements during the year
_			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing conserv	ation easements during the year
•			0(1-)(4)(D)(2)
8	Does each conservation easement reported on line 2(d) above	•	
^	and section 170(h)(4)(B)(ii)?		
9	In Part XIII, describe how the organization reports conservati	•	
	balance sheet, and include, if applicable, the text of the footr	lote to the organization's linancial stater	nents that describes the
Par	organization's accounting for conservation easements.  † III Organizations Maintaining Collections or	f Δrt Historical Treasures or (	Other Similar Assets
· ui	Complete if the organization answered "Yes" on Form		other emmar 7,000to.
12	If the organization elected, as permitted under FASB ASC 95		and halance sheet works
ıu	of art, historical treasures, or other similar assets held for put	•	
	service, provide in Part XIII the text of the footnote to its final	, ,	•
h	If the organization elected, as permitted under FASB ASC 95		
-	art, historical treasures, or other similar assets held for public		
	provide the following amounts relating to these items:	o oximplicity, cadeation, or recognitivities	anoranoe or pasite service,
	(i) Revenue included on Form 990, Part VIII, line 1		<b>&gt;</b> \$
			<b>L</b> .
2	If the organization received or held works of art, historical tre		
_	the following amounts required to be reported under FASB A		g, p. 5 g
а	Revenue included on Form 990, Part VIII, line 1	_	<b>&gt;</b> \$
b	Assets included in Form 990, Part X		

Par	t III Organizations Maintaining C	collections of A	rt, His	torical Tr	easures, o	or Othe	er Sin	nilar Ass	ets(continu	ued)
3	Using the organization's acquisition, accessi	on, and other record	ls, chec	k any of the	following tha	at make s	significa	ant use of it	:S	
	collection items (check all that apply):									
а	Public exhibition	d		Loan or exc	hange progra	am				
b	b Scholarly research e Other									
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how th	ney further t	he organizati	on's exe	mpt pu	ırpose in Pa	art XIII.	
5	During the year, did the organization solicit of	r receive donations	of art, hi	storical trea	asures, or oth	er similaı	r asset	s _		
	to be sold to raise funds rather than to be ma	aintained as part of t	the orga	nization's co	ollection?			L	Yes	No_
Par	t IV Escrow and Custodial Arran	gements. Comple	ete if the	organizatio	n answered	"Yes" on	Form	990, Part I\	, line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contributior	ns or other as	sets not	includ	ed	_	
	on Form 990, Part X?							L	Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:			_	_		
									Amount	
	Beginning balance							С		
	Additions during the year							d		
	Distributions during the year							е		
	Ending balance									
	Did the organization include an amount on F							L	Yes	├ No
	If "Yes," explain the arrangement in Part XIII.									
Par	t V Endowment Funds. Complete i				1					
		(a) Current year	(b) P	rior year	(c) Two year	rs back	<b>(d)</b> Thr	ee years bac	( <b>(e)</b> Four <u>y</u>	ears back
	Beginning of year balance									
	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the curr	rent year end baland	e (line 1	g, column (a	a)) held as:					
	Board designated or quasi-endowment		_%							
	Permanent endowment	%								
С		%								
	The percentages on lines 2a, 2b, and 2c sho	•								
3a	Are there endowment funds not in the posse	ession of the organiz	ation tha	at are held a	and administe	ered for t	he orga	anization	Γ.	
	by: Yes No									
	(i) Unrelated organizations									
	(ii) Related organizations									-
b	If "Yes" on line 3a(ii), are the related organiza				<b>,</b>				3b	
Da.	Describe in Part XIII the intended uses of the		wment	tunds.						
Pai	t VI Land, Buildings, and Equipm		D+ IV	/ 15 alak - 7	D F 000	D4-V	U			
	Complete if the organization answere	1			1				(-N.DI-	
	Description of property  (a) Cost or other basis (investment)  (b) Cost or other basis (other)  (c) Accumulated depreciation									
4	Land	<u> </u>	n <del>c</del> nt)	Dasis	(Other)	uel	oi <del>c</del> oidl	1011		
	Land									
	Buildings			3	37,478.		1	128.	3.6	,350.
	Leasehold improvements				30,257.			939.		,318.
	Equipment			10	, , , , , , , , ,	-	<u> </u>	7 7 7 •	<u> </u>	,,,,,,,,,
	Other		X colur	nn (R) line 1	10c)				68	,668.
, otal	. Maa iiiles Ta liiiloudii Te. (Oolulliii (u) Illust e	quai i oiiii 330, i all	A, COIUI	ו שוווו , נשו וווו						,

Schedule D (Form 990) 2	2020 AKA CHANGEI	OLIVES ORG	62	-6081698 Page 3
	ents - Other Securities.	22112510110		- ccc_csc rage c
		" on Form 990 Part IV line	11b. See Form 990, Part X, line 12.	
	/ Or Category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	 d-of-vear market value
(1) Financial derivatives		' '	. ,	
• •	nterests			
(3) Other	itorests			
(A)				
(B)				
(C)				
(D)				
(E)				
(F)				
(G)				
(H)	Form 990, Part X, col. (B) line 12.)			
	ents - Program Related.			
		" on Form 000 Dort IV line	11a Cas Form 000 Part V line 12	
(a) Descri	ption of investment	(b) Book value	11c. See Form 990, Part X, line 13.  (c) Method of valuation: Cost or end	d-of-vear market value
	Storr of investment	(b) Book value	(b) Method of Valuation. Cook of one	a or your market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	Form 990, Part X, col. (B) line 13.)			
Part IX Other As				
		" on Form 990 Part IV line	11d. See Form 990, Part X, line 15.	
		Description	11d. 000 1 01111 000, 1 drex, iiilo 10.	(b) Book value
(1) 10.4375%	INTEREST IN SALE	·	AUFORT LLC	301,146.
\ -/	Y DEPOSITS			26,500.
	DEPOSITS			2,250.
(4)				2,2300
(5)				
(6)				
(7)				
(8)				
(9)				
	equal Form 990, Part X, col. (B) lir	ne 15.)	<b>&gt;</b>	329,896.
Part X Other Lia		,	,	
Complete if	the organization answered "Yes"	on Form 990, Part IV, line	11e or 11f. See Form 990, Part X, line 25	i.
1.	(a) Description of liability			(b) Book value
(1) Federal income t	axes			
(2) DEFERRED	COMP. RETIRED LT	C EMPLOYEE		212,933.
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				

Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) 2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII... X

212,933.

(9)

Schedule D (Form 990) 2020

Part XI | Reconciliation

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Pai	T XI Reconciliation of Revenue per Audited Financial S		Revenue per H	eturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV				C 4 1 1 4 7
1	Total revenue, gains, and other support per audited financial statements			1	641,147.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	16 406		
а	<b>5</b> ( )		-16,486.	-	
b				-	
С	1 7 3			-	
d	/	•			16 406
е	J			2e	-16,486.
3	Subtract line 2e from line 1			3	657,633.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 1	22 572		
а	, , , , , , , , , , , , , , , , , , , ,		33,572.	-	
b		4b			22 572
С	Add lines 4a and 4b			4c	33,572.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line	12.)	F	5	691,205.
Pa	rt XII Reconciliation of Expenses per Audited Financial		Expenses per	Return	l <b>.</b>
	Complete if the organization answered "Yes" on Form 990, Part IV				600 100
1	Total expenses and losses per audited financial statements			1	692,103.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	1.1			
а	***************************************				
b				-	
С				-	
d	,	•		_	0
е	J			2e	0.
3	Subtract line 2e from line 1			3	692,103.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	1 . 1	22 572		
а	, , , ,		33,572.	-	
	Other (Describe in Part XIII.)				22 572
	Add lines 4a and 4b			4c	33,572.
	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line	e 18.)		5	725,675.
	rt XIII Supplemental Information.	=			
	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a al			4; Part X,	line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provid	le any additional inform	ation.		
ד ג כד	ршу ттиг Э.				
PAI	RT X, LINE 2:				
miti	E ODGANIZACION DOEG NOC DEL TENZE CUEDE	7 D D 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	DEDIAL IMA	י א ש מישו	FNT (117 NZ
THI	E ORGANIZATION DOES NOT BELIEVE THERE	ARE ANY MA	LEKIAL ONC	ERTA	LN TAX
D0/	CIMIONG AND ACCORDINGLY IM LITE NOW	DECOCNITEE A		msz = ==	ND.
PO	SITIONS AND ACCORDINGLY, IT WILL NOT	RECOGNIZE AI	AX LIABILI	TYFC	)K
T T N T /	OEDWATN MAY DOCUMTONG				
OM	CERTAIN TAX POSITIONS.				

#### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

ONE ON ONE

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

AKA CHANGEDLIVES.ORG							62-6081698	
Part I General Information on Grants a	nd Assistance							
<ol> <li>Does the organization maintain records criteria used to award the grants or assi</li> <li>Describe in Part IV the organization's pro</li> </ol>	stance?							
Part II Grants and Other Assistance to					anization answered "	Yes" on Form 990, Part	IV, line 21, for any	
recipient that received more than	\$5,000. Part II ca	n be duplicated if addi	tional space is need	ded.				
Name and address of organization or government	( <b>b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance	
CHILDREN'S NUTRITION PROGRAM PO BOX 3720								
CHATTANOOGA, TN 37404	20-1394468	501(C)3	21,800.	0.	N/A	N/A	HAITI CHILDREN	
FIRST PRESBYTERIAN CHURCH 554 MCCALLIE AVE CHATTANOOGA, TN 37402	62-0565960	501(C)3	6,850.	0.	N/A	N/A	FURTHER THE ORGANIZATIONS EXEMPT PURPOSE	
<ul> <li>2 Enter total number of section 501(c)(3) a</li> <li>3 Enter total number of other organization</li> </ul>		at Allerta					<b>&gt;</b>	

Schedule I (Form 990) 2020 AKA CHANGEDLIVES.ORG					
<b>duals.</b> Complete if the ded.	e organization answ	ered "Yes" on Form 9	990, Part IV, line 22.		
(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash	assistance
C	29,007	0.			
	250				
	250	. 0.			
n required in Part I, lin	I ne 2; Part III, columr	l n (b); and any other a	l dditional information.		
	duals. Complete if the ded.  (b) Number of recipients	duals. Complete if the organization answer ded.  (b) Number of recipients  (c) Amount of cash grant  0 29,007	duals. Complete if the organization answered "Yes" on Form ded.  (b) Number of recipients  (c) Amount of cash grant  0 29,007.  0 250.  0	duals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  (b) Number of recipients (c) Amount of cash grant (d) Amount of non-cash assistance (book, FMV, appraisal, other)	duals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. ded.  (b) Number of recipients (c) Amount of cash grant (d) Amount of non-cash assistance (book, FMV, appraisal, other) (f) Description of noncash (book, FMV, appraisal, other) (a) Description of noncash (b) Description of noncash (c) D

#### SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ ► Go to www.irs.gov/Form990 for the latest information. Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

ONE ON ONE

AKA CHANGEDLIVES.ORG

**Employer identification number** 62-6081698

FORM 990, PART VI, SECTION B, LINE 11B:

AFTER COMPLETED FORM 990 HAS BEEN RECEIVED FROM THE ACCOUNTANTS, EACH MEMBER OF THE GOVERNING BODY IS NOTIFIED THAT THE RETURN IS AVAILABLE FOR THEIR REVIEW INCLUDING ANSWERING ANY QUESTIONS RAISED.

FORM 990, PART VI, SECTION B, LINE 12C:

OFFICERS AND DIRECTORS CONVENE THREE TIMES EACH YEAR FOR BOARD MEETINGS. IT IS REQUIRED TO DISCLOSE ANY INTEREST AT THAT TIME THAT MIGHT POSE OR BE A POTENTIAL CONFLICT. A CONFLICT WOULD RESULT IN THE BOARD REQUESTING A GIVEN DIRECTOR TO SUBMIT HIS RESIGNATION.

FORM 990, PART VI, SECTION B, LINE 15A:

THE BOARD OF TRUSTEES, USUALLY ACTING AS A BODY, WOULD USE THEIR EXPERIENCE AS BUSINESSMEN, TO DETERMINE AN APPROPRIATE COMPENSATION LEVEL.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION DOES MAKE SUCH DOCUMENTS AVAILABLE TO THE PUBLIC UPON WRITTEN REQUEST.

FORM 990, PART VII CONTACT ADDRESSES FOR OFFICERS, DIRECTORS, ETC:

JAMES F. STEFFNER, JR. - 238 WEST BROW ROAD, LOOKOUT MOUNTAIN, TN 37350

GLENN H. MORRIS, JR. - 1196 CUMBERLAND ROAD, CHATTANOOGA, TN 37419

PATRICIA CYR WATLINGTON - 14561 SCENIC HWY, LOOKOUT MOUNTAIN, GA 30750

H.G. BAGLEY - 1245 COOPER DRIVE, LEXINGTON, KY 40502

FORM 990, PART IX, LINE 24E, ALL OTHER FUNCTIONAL EXPENSES:

Name of the organization ONE ON ONE AKA CHANGEDLIVES.ORG	Employer identification number 62-6081698
STORAGE:	
PROGRAM SERVICE EXPENSES	16,212.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	16,212.
ONE ON ONE OUTREACH:	
PROGRAM SERVICE EXPENSES	12,290.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	12,290.
DIGITAL LIBRARY:	
PROGRAM SERVICE EXPENSES	9,758.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	9,758.
DUES & SUBSCRIPTIONS:	
PROGRAM SERVICE EXPENSES	9,087.
MANAGEMENT AND GENERAL EXPENSES	478.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	9,565.
MOVING EXPENSE:	
PROGRAM SERVICE EXPENSES	8,723.
MANAGEMENT AND GENERAL EXPENSES	459.
FUNDRAISING EXPENSES	0.
032212 11-20-20	Schedule O (Form 990 or 990-EZ) 2020

Name of the organization ONE ON ONE AKA CHANGEDLIVES.ORG	Employer identification number 62-6081698
TOTAL EXPENSES	9,182.
TAXES, LICENSES & FEES:	
PROGRAM SERVICE EXPENSES	8,677.
MANAGEMENT AND GENERAL EXPENSES	457.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	9,134.
MISCELLANEOUS EXPENSE:	
PROGRAM SERVICE EXPENSES	6,974.
MANAGEMENT AND GENERAL EXPENSES	1,865
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	8,839
DIGITAL BIBLE STUDIES:	
PROGRAM SERVICE EXPENSES	4,240
MANAGEMENT AND GENERAL EXPENSES	0
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	4,240.
BOARD MEETINGS:	
PROGRAM SERVICE EXPENSES	0 .
MANAGEMENT AND GENERAL EXPENSES	3,642
FUNDRAISING EXPENSES	0
TOTAL EXPENSES	3,642
REPAIRS & MAINTENANCE:	
PROGRAM SERVICE EXPENSES	1,630
032212 11-20-20	Schedule O (Form 990 or 990-EZ) 202

Name of the organization ONE ON ONE  AKA CHANGEDLIVES.ORG	Employer identification number 62-6081698
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	1,630.
DIGITAL CONVERSION:	
PROGRAM SERVICE EXPENSES	470.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	470.
TOTAL OTHER EXPENSES ON FORM 990, PART IX, LINE 24E, COL	A 84,962.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
DEFERRED COMPENSATION	-212,933.

#### Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

**Electronic filing (e-file).** You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit <a href="https://www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits">www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits</a>.

miling of this form, visit www.ins.govie nie providerare nie for originals and from profits.							
Auton	natic 6-Month Extension of Time. Only subm	nit origin	al (no copies needed).				
-	orations required to file an income tax return other than Fo			os, REMIC	s, and trusts		
must us	se Form 7004 to request an extension of time to file incom	ie tax retu	rns.				
Type or				Taxpayer	Taxpayer identification number (TIN)		
print File by the due date for filing your return. See instructions.	ONE ON ONE AKA CHANGEDLIVES.ORG				62-6081698		
	ne Number at the August and the Augu						
	202 TREMONT STREET						
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.  CHATTANOOGA, TN 37405						
Enter th	inter the Return Code for the return that this application is for (file a separate application for each return)						
Application		Return	Application			Return	
ls For		Code	Is For			Code	
Form 990 or Form 990-EZ		01	Form 990-T (corporation)			07	
Form 990-BL		02	Form 1041-A			- 08	
Form 4720 (individual)		03	Form 4720 (other than individual)			09	
Form 990-PF		04	Form 5227			10	
Form 990-T (sec. 401(a) or 408(a) trust)		05 06	Form 6069			11	
Form 990-T (trust other than above)  DALLAS H. GIBBO			Form 8870 12				
Tele <sub>l</sub> If the	books are in the care of $\triangleright$ 100 W MLK BLVD, whose No. $\triangleright$ (423)87 $\overline{5}$ -0911  The organization does not have an office or place of business is for a Group Beturn, enter the organization's four digit of the organization's four dig	s in the Ur	Fax No. ▶			check this	
● If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) If this is for the whole group, check this box ▶ and attach a list with the names and TINs of all members the extension is for.							
th	I request an automatic 6-month extension of time until AUGUST 15, 2022 , to file the exempt organization return for the organization named above. The extension is for the organization's return for:    Calendar year or   OCT 1, 2020 , and ending SEP 30, 2021 .						
<b>2</b> If	If the tax year entered in line 1 is for less than 12 months, check reason:						
3a If	this application is for Forms 990-BL, 990-PF, 990-T, 4720,	, or 6069,	enter the tentative tax, less				
_	any nonrefundable credits. See instructions.			3a	\$	0.	
	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and					^	
_	estimated tax payments made. Include any prior year overpayment allowed as a credit.  3b \$					0.	
	alance due. Subtract line 3b from line 3a. Include your pa	•				•	
	sing EFTPS (Electronic Federal Tax Payment System). See			3c	\$	0.	
<b>Cautio</b> i instruct	1: If you are going to make an electronic funds withdrawal ions.	(direct de	bit) with this Form 8868, see Form 8	3453-EO ar	nd Form 8879-EO	for payment	

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)